

Emerging Technologies PPM Course

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Member, National Academy of Construction



Who wants to deliver all their projects fast and at low cost?

Questions

- How much of the information used to build your projects is last touched by a human?
- How much time does your staff spend on tasks a computer could do?
- How many things are you not doing because they take too long?
- How often does a project team make a poor decision because they cannot see the big picture?
- How often do executives make a poor decision because they don't understand an important detail?

Do your practices with respect to these questions increase or decrease variability on your projects?

How much of the information used to build your projects is last touched by a human?



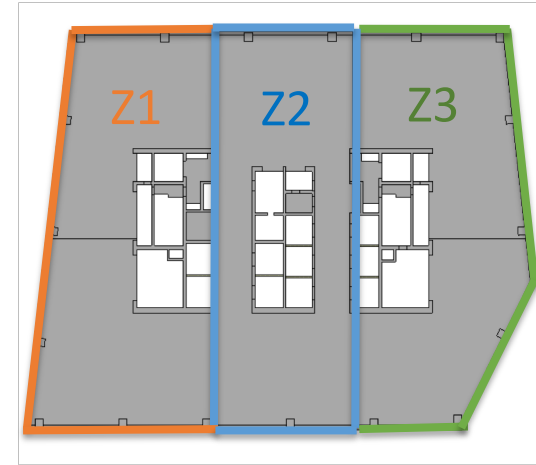
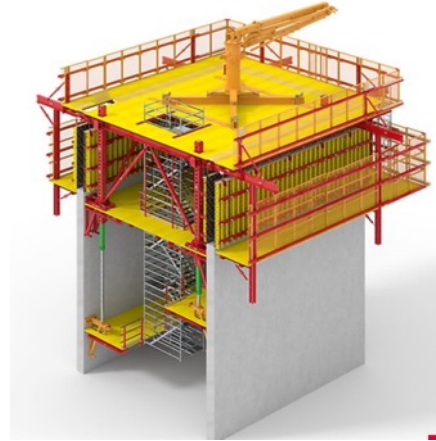
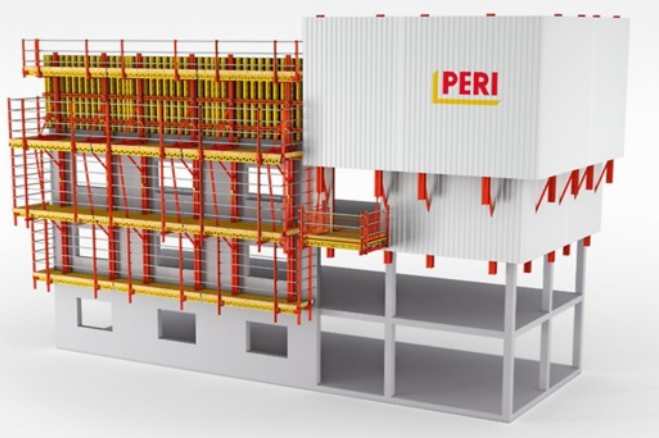
Construction Schedule Workshop on May 25, 26, and 28, 2018

Find the “best” formwork and sequencing option for a high-rise building project

Participants:

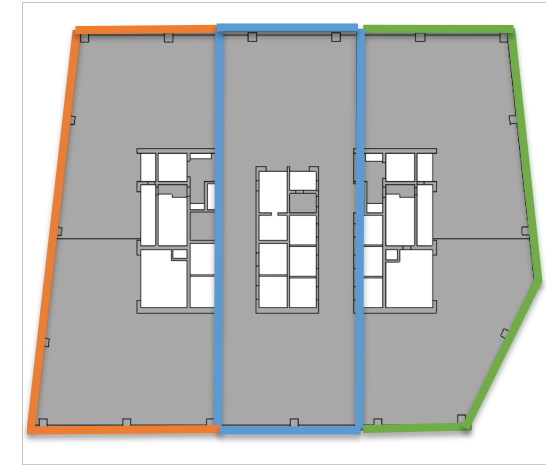
- Skanska Property Development, Construction, and Quality Control
- ALICE
- CIFE-Stanford Researchers

Key construction decisions: formwork and sequencing



Z1 → Z2 → Z3

Sequential



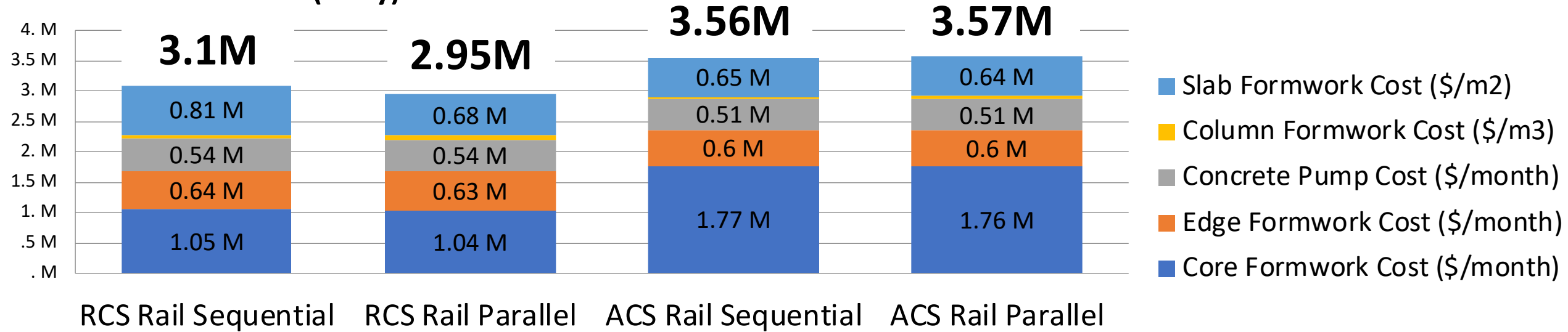
Z1 ← Z2 → Z3

Parallel

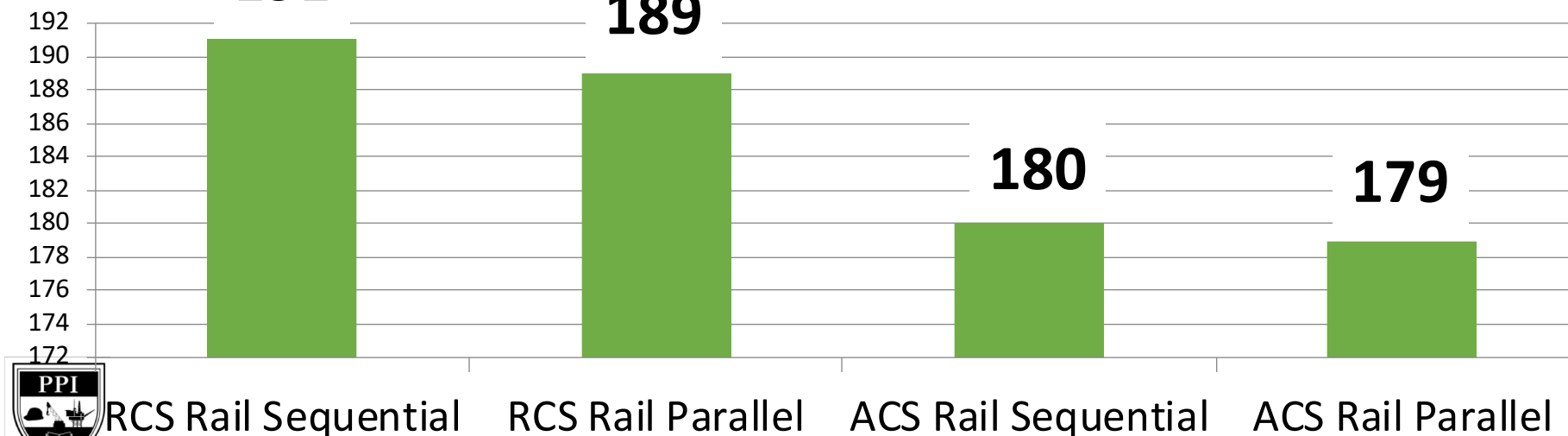
- **Peri RCS Rail Climbing System**
 - \$165,000 / month
 - Time to raise / set up formwork: 20 hours
 - Time to close formwork: 6 hours
 - Crane required to raise and close formwork
- **Peri ACS Core 400 Self-Climbing System**
 - \$295,000 / month
 - Time to raise / set up formwork: 10 hours
 - Time to close formwork: 2 hours
 - No crane required to raise and close formwork

Results overview: cost and schedule

Cost breakdown (Zloty)



Schedule duration (calendar days)



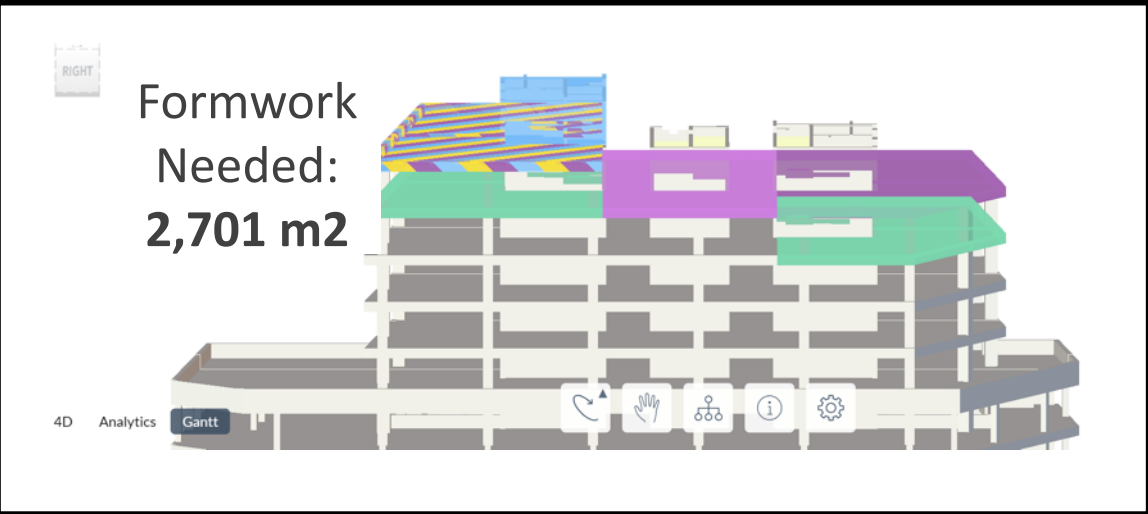
Results Overview – Slab + Column Formwork

Find slab and column formwork required to achieve the “optimal” schedule for each option

RCS



ACS



Sequential

Parallel

Key simulation and collaboration information

# Schedule scenarios generated	341
# Optimization runs	65
# Schedule scenarios used for analysis	24
Average time to reschedule	10 mins

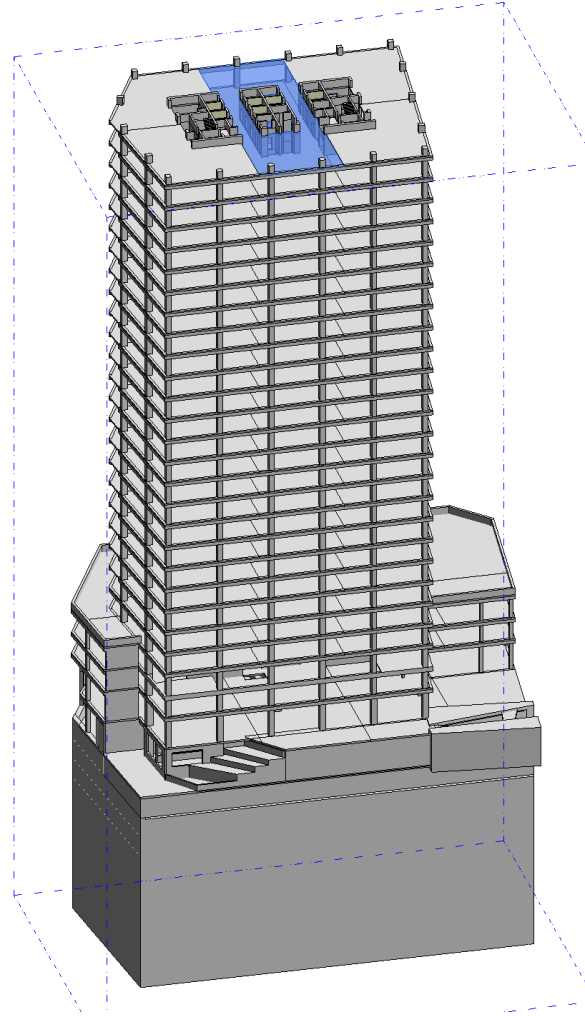
BIM simplification and zone breakdown

Input: Structural Model

Required Revit modeling time: 2 days

3,860 building components

344 construction elements



Construction recipes

Task Name

Pour Concrete

Assigned Resources

LABOR EQUIPMENT MATERIALS SPACES RATES DURATION

Does this operation require a Movable Crane?

Type Qty Rqd.

Concrete Pump 1

+ Assign Equipment

Add the tasks required to build an element.
Drag from  to connect relationship and lag.

[Link Tasks](#)

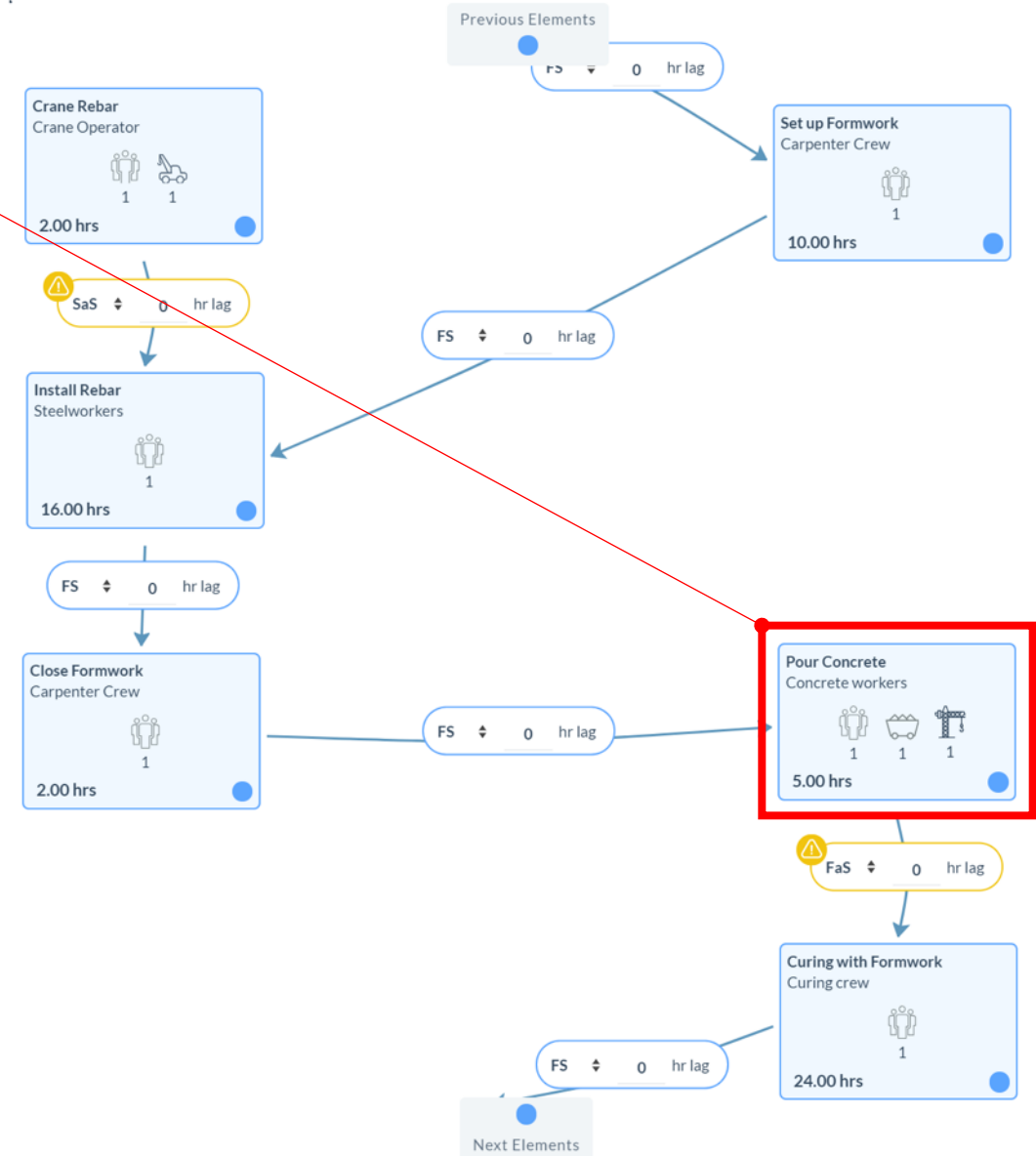
Create Task

Recipe Name

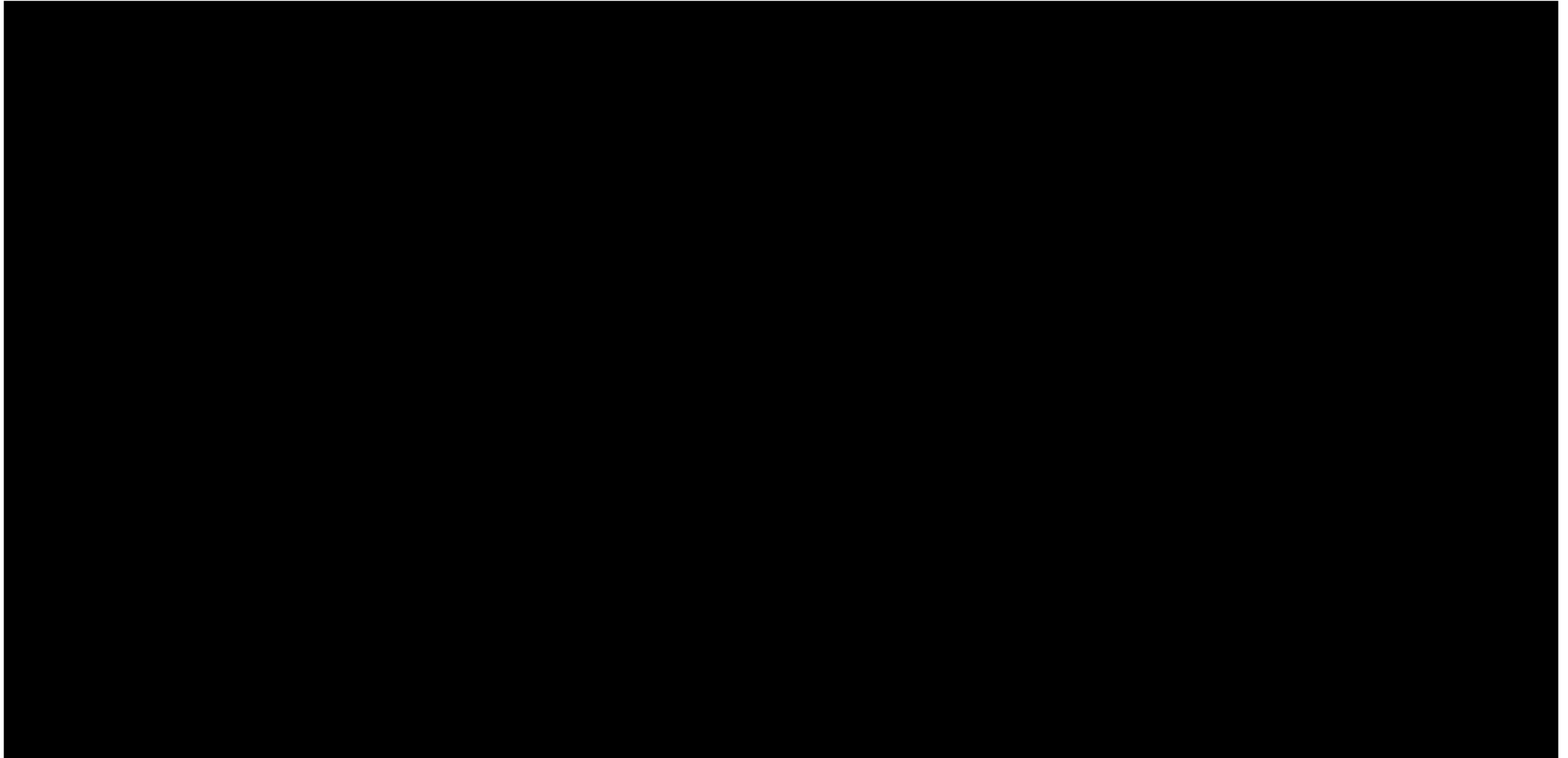
Core Walls - ACS (durations)

Notes

description



Given the recipes and BIM, 4D models are generated automatically



Develop calibrated schedules

Issue: Central core rising too fast, waiting for too long to start slabs on zone 1 and 3

Day 25

26-Oct-2017 @ 21:00

1 Tasks 1 Crews



Curing crew

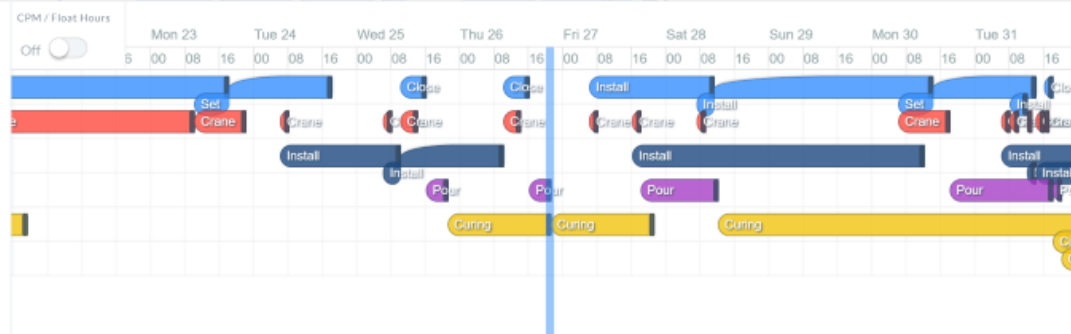
Curing with Formwork
Walls L26_1

Planned Start Thursday 10/26/17 @ 9pm
Planned Finish Friday 10/27/17 @ 9pm
24 working / 24 total hours

4D Analytics Gantt

LABOR RECIPE LEVEL

- Car Carpenter Crew
- Crane Operator
- Steelworkers
- Concrete workers
- Curing crew
- Dummy Crew



Develop calibrated schedules

Issue: Central core rising too fast, waiting for too long to start slabs on zone 1 and 3

Issue: Zone 3 slab has not added rebar before zone 2 pour

Day 19

20-Oct-2017 @ 14:00

41%



6 Tasks 6 Crews

Carpenter Crew

Set up Formwork

Walls L27_1

Planned Start Thursday 10/19/17 @ 4pm

Planned Finish Saturday 10/21/17 @ 1pm

20 working / 45 total hours

Carpenter Crew

Set up Formwork

Walls L27_3

Planned Start Thursday 10/19/17 @ 4pm

Planned Finish Saturday 10/21/17 @ 1pm

20 working / 45 total hours

Carpenter Crew

Install Shores and Formwork

Slab L25_13

Planned Start Friday 10/20/17 @ 12pm

Planned Finish Monday 10/23/17 @ 8am

16 working / 68 total hours

Curing crew

Curing with Formwork

Walls L27_2

Planned Start Thursday 10/19/17 @ 4pm

Planned Finish Friday 10/20/17 @ 4pm

24 working / 24 total hours

Concrete workers

Pour Concrete

Slab L25_2

4D Analytics Gantt

LABOR RECIPE LEVEL

Carpenter Crew

Crane Operator

Steelworkers

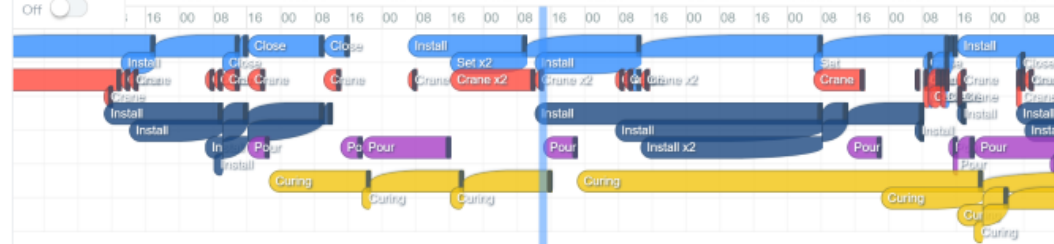
Concrete workers

Curing crew

Dummy Crew

CPM / Float Hours

Off

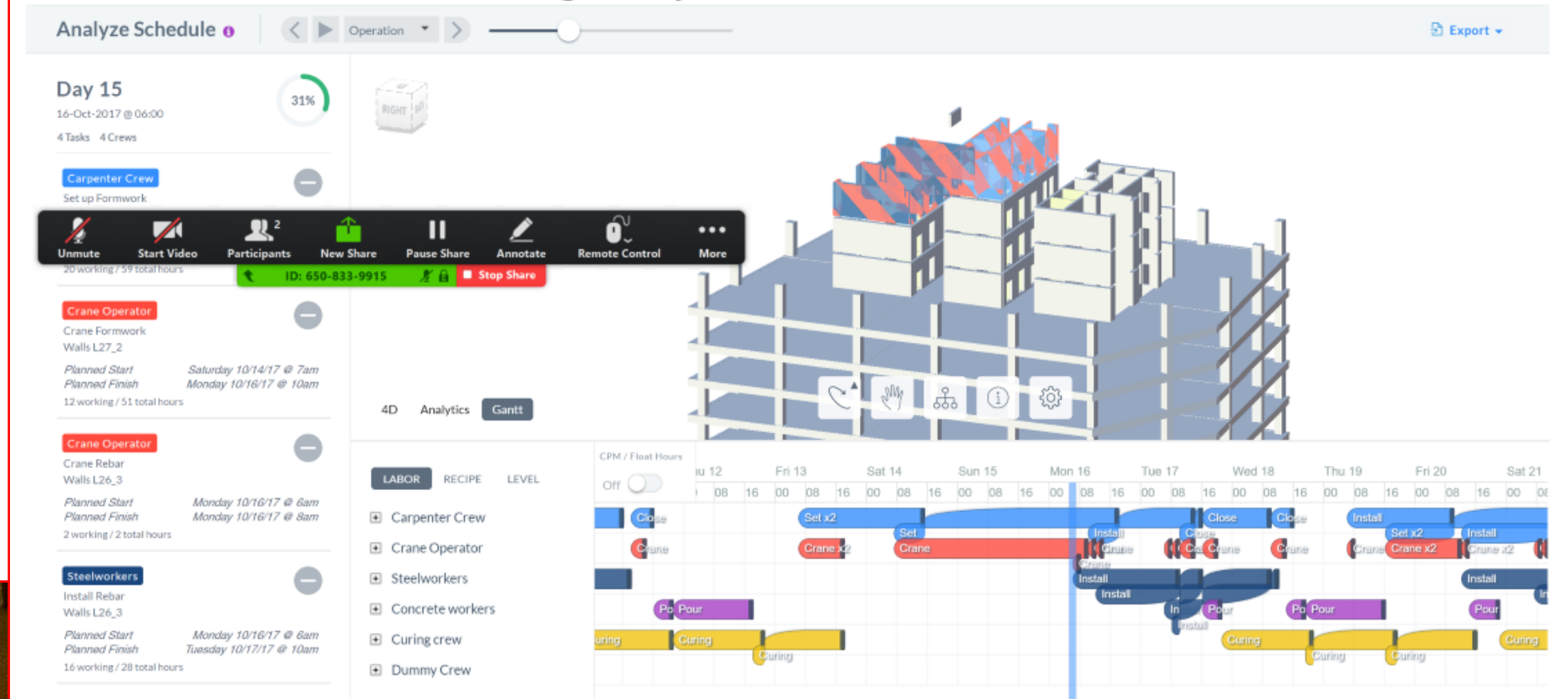


Develop calibrated schedules

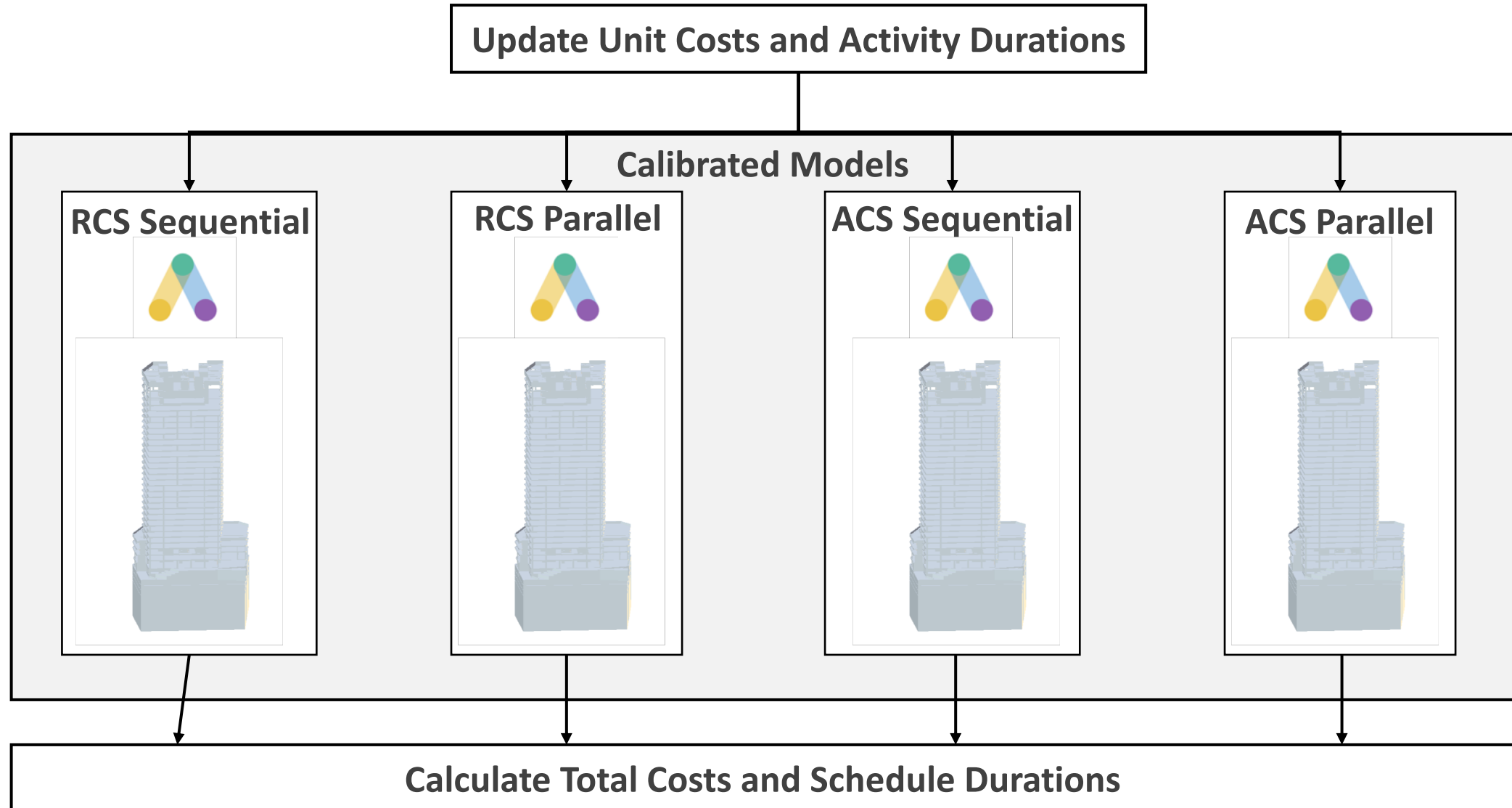
Issue: Central core rising too fast, waiting for too long to start slabs on zone 1 and 3

Issue: Zone 3 slab has not added rebar before zone 2 pour

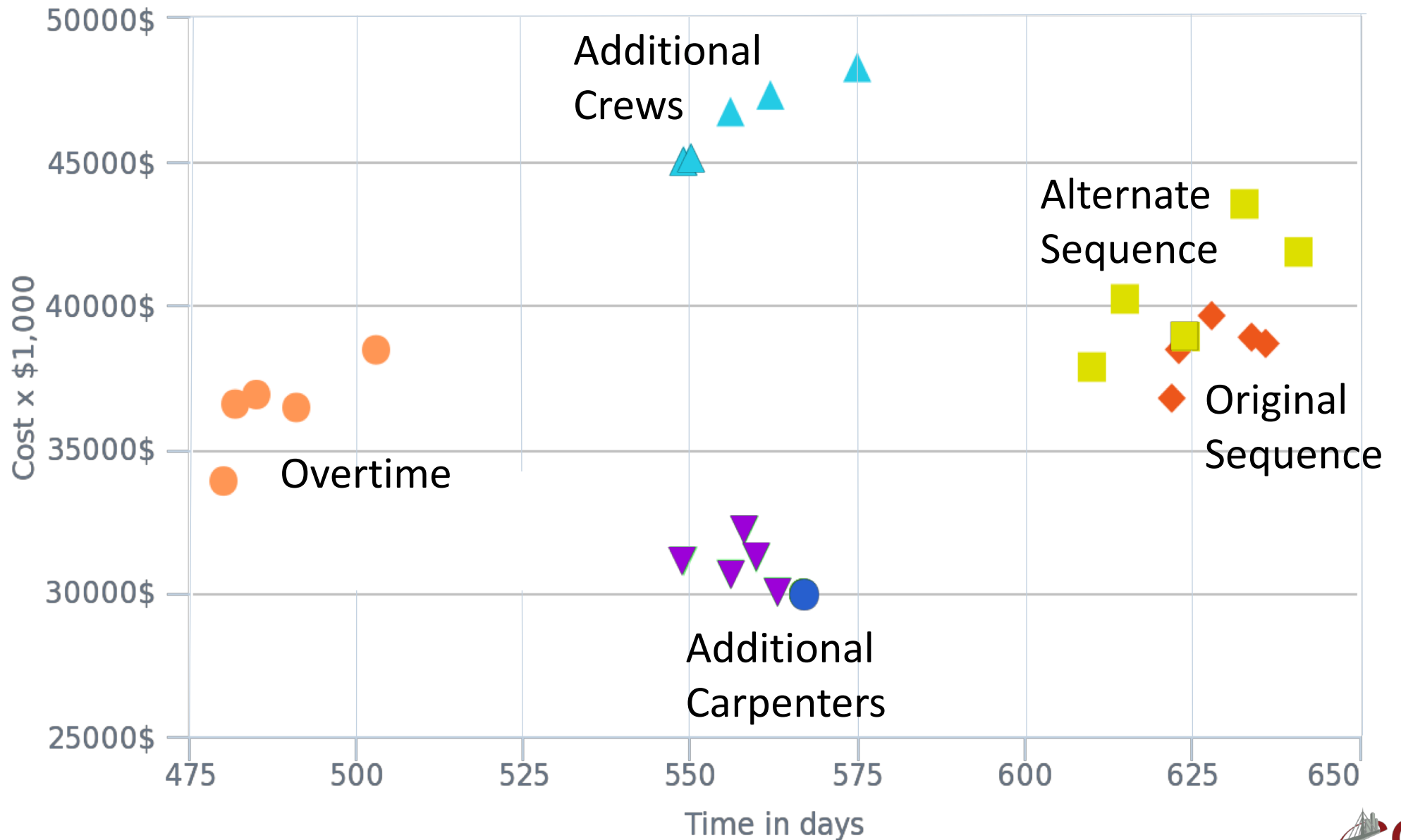
Issue: Cannot have cranes working on adjacent cores even on different levels.



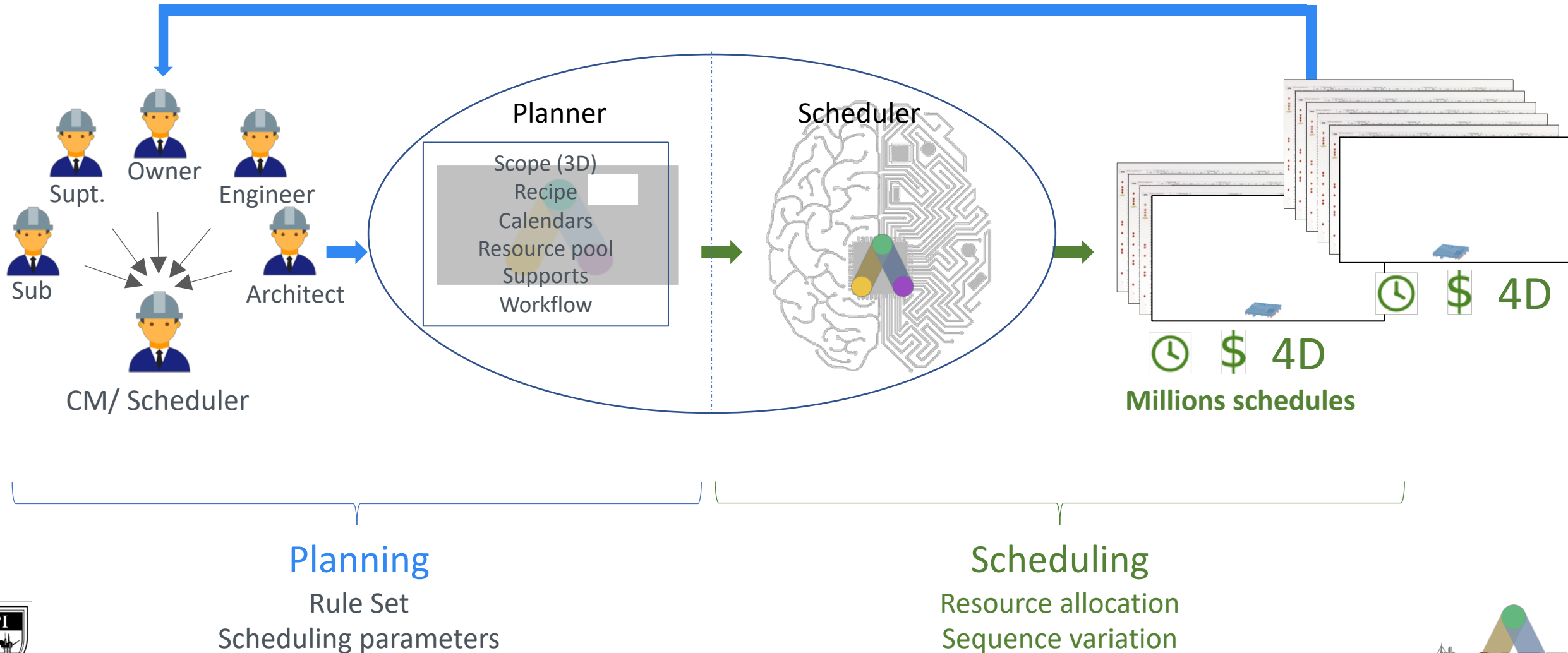
ALICE allows set-based construction scheduling



... for many conditions or situations



Using people and computers really well

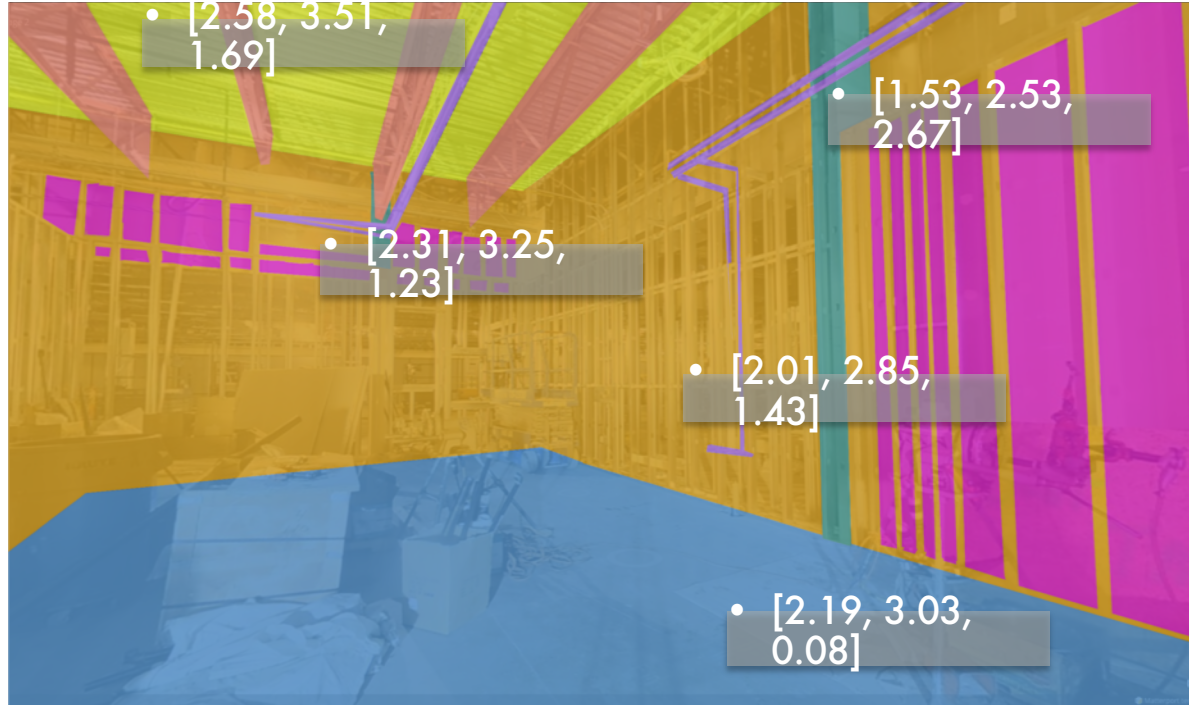


How much time does your staff spend on tasks a computer could do?

How many things are you not doing because they take too long?

Automatically generating a BLM from a laser scan

Where is it?



construction

What is it?



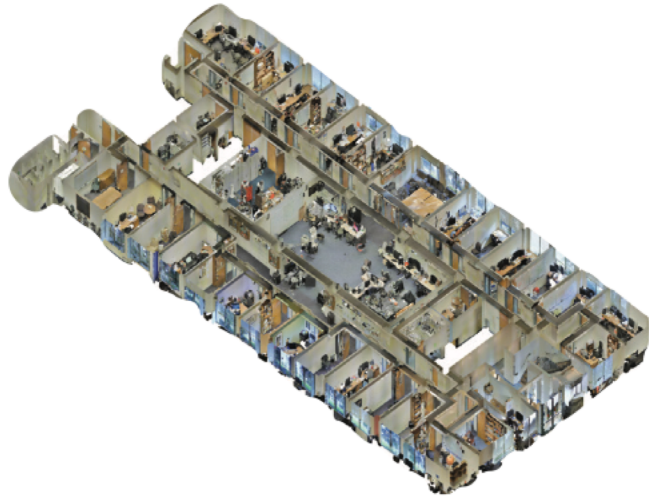
post - occupancy

Semantic Building Parser Research

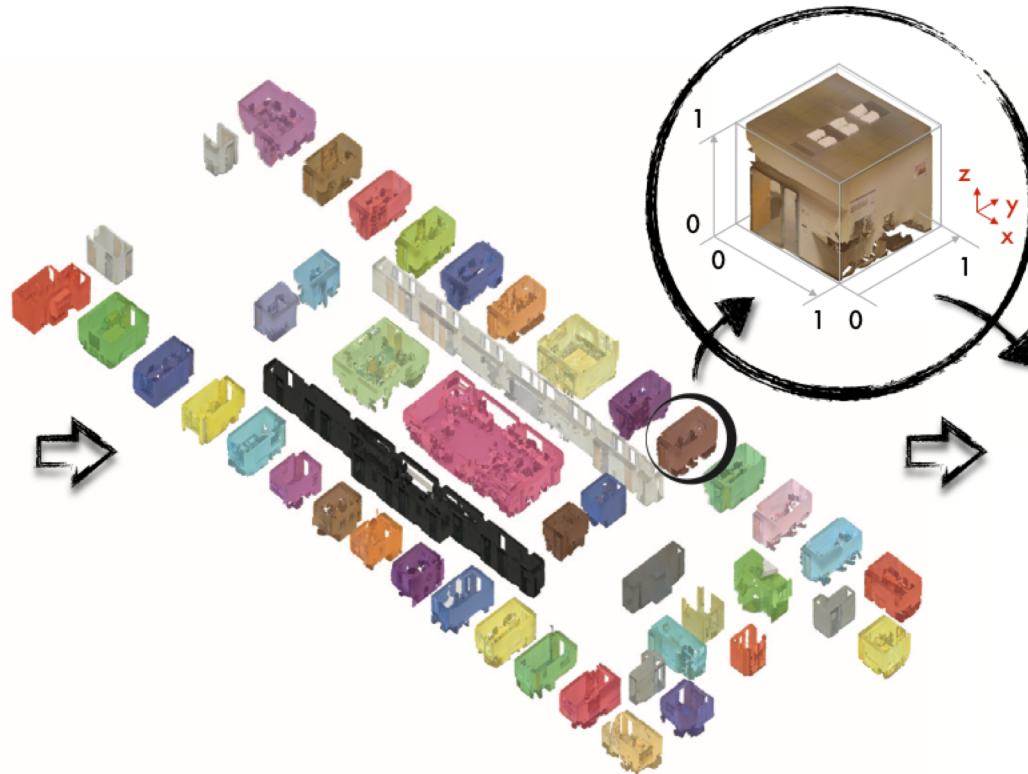
With Silvio Savarese, Iro Armeni, Amir Zamir, buildingparser.stanford.edu

Making BIM for Existing Buildings Affordable

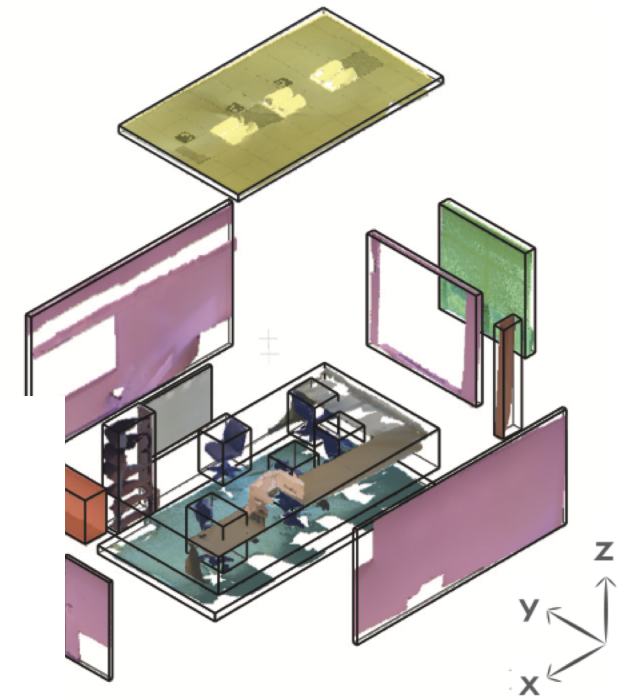
Raw Point Cloud



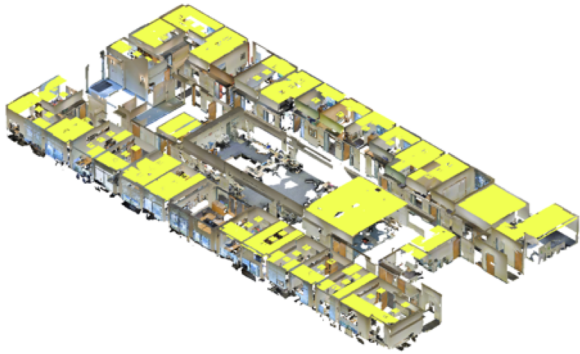
Disjoint Space Parsing



Building Element Detection



Automatically Generated Space Statistics

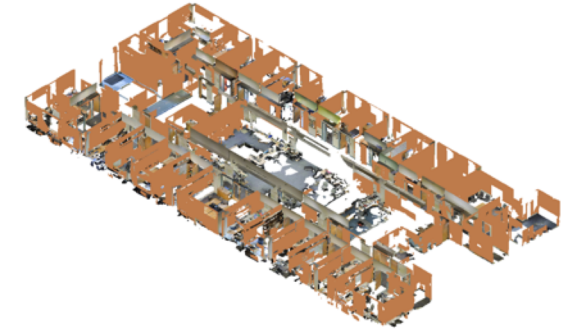


Ceiling

Total Area: 667.67 m²

Walls

Total Number: 42
Total Area: 479.5 m²

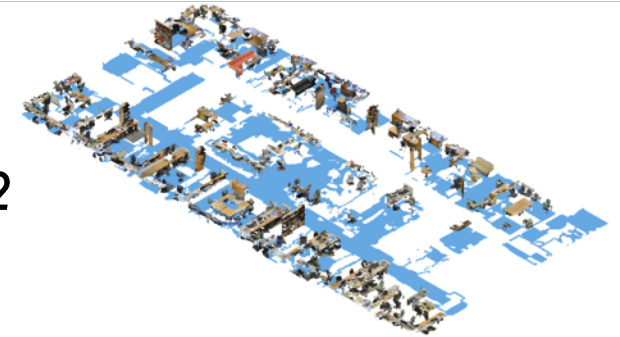


Chairs

Total Number: 106

Floor

Total Area: 639.36 m²

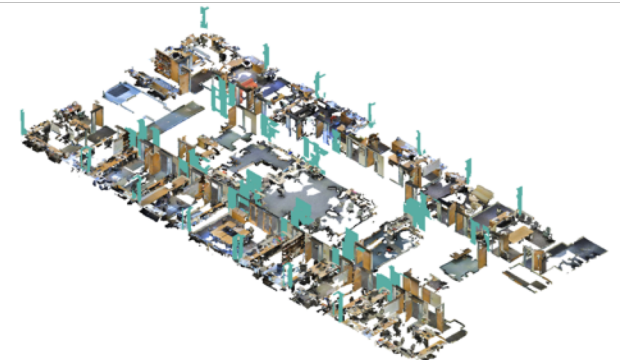


Table

Total Number: 45

Columns

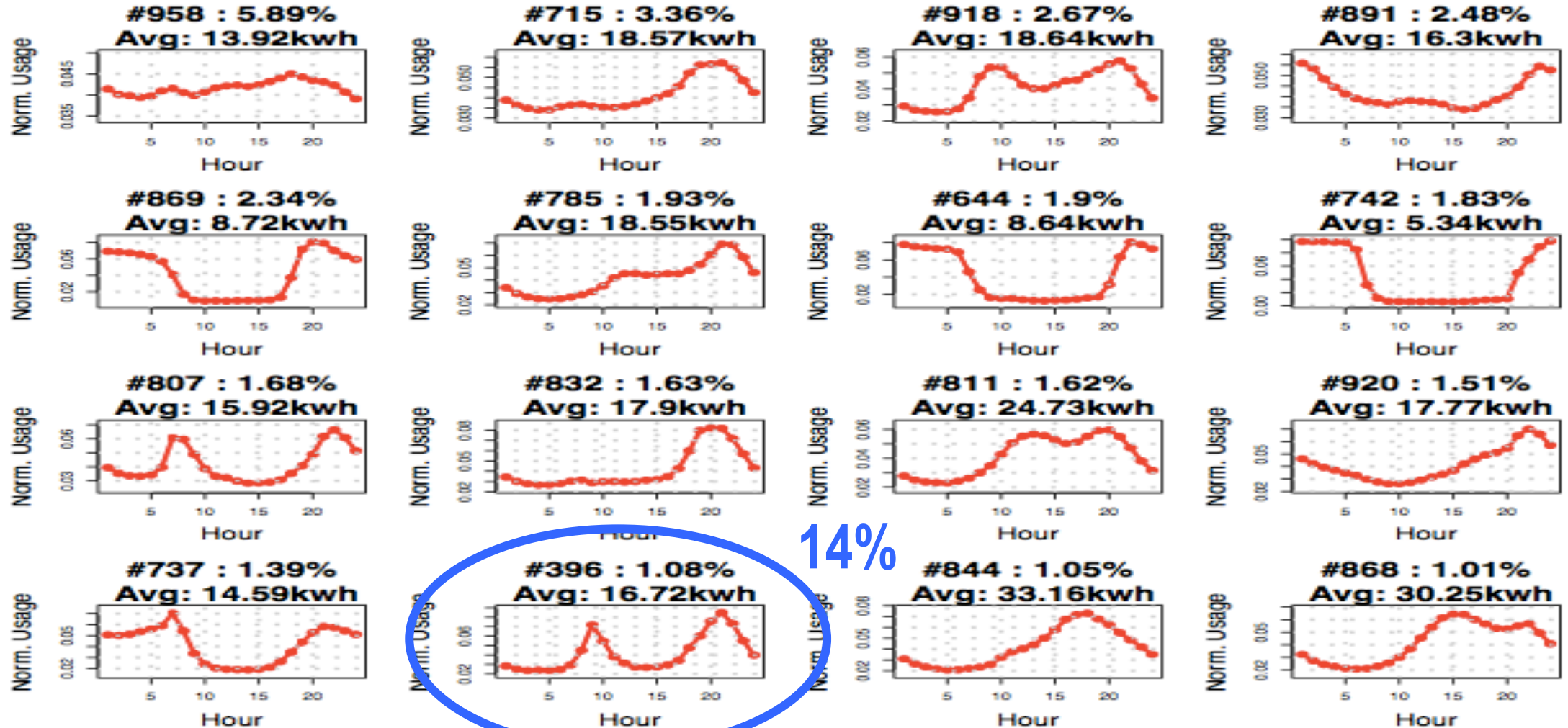
Total Number: 39



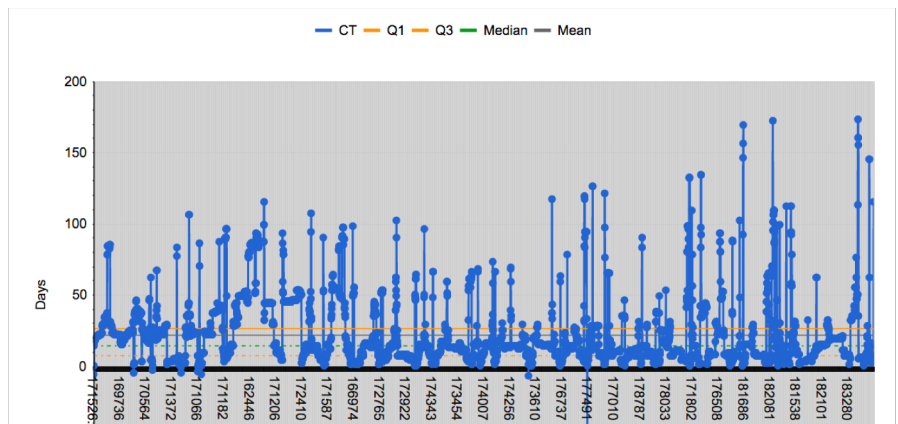
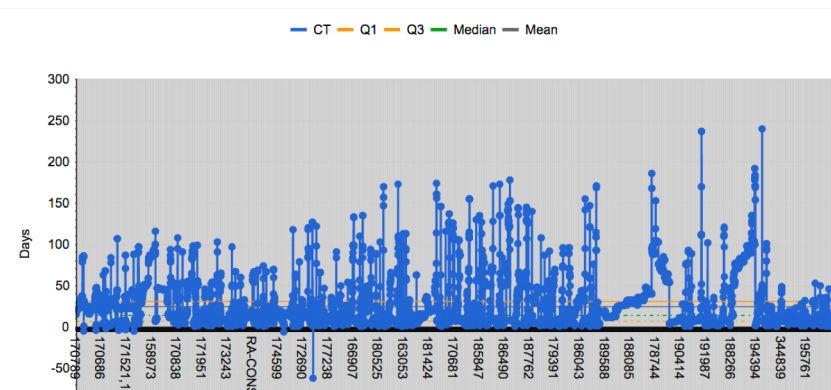
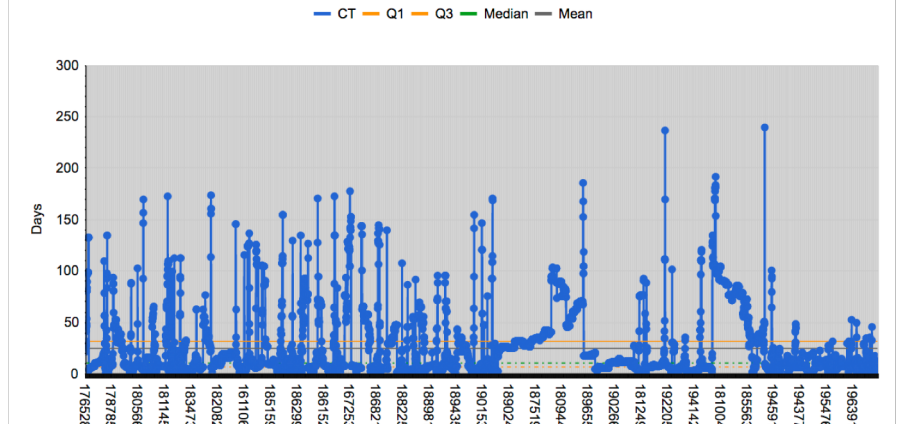
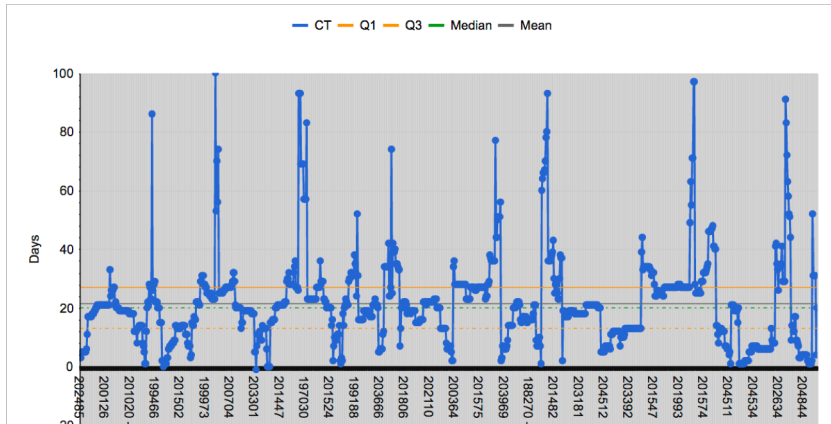
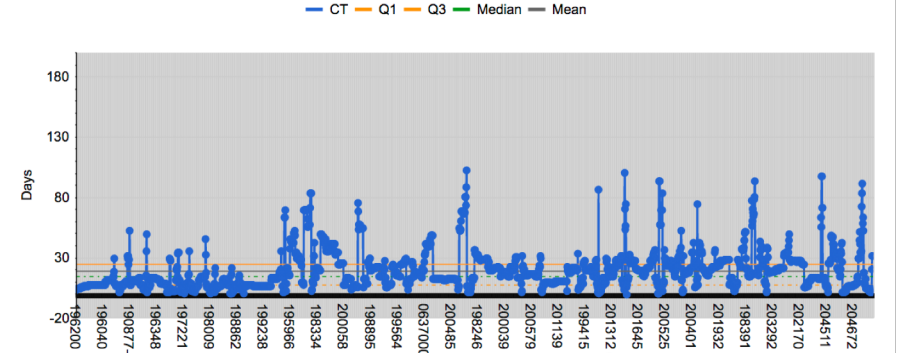
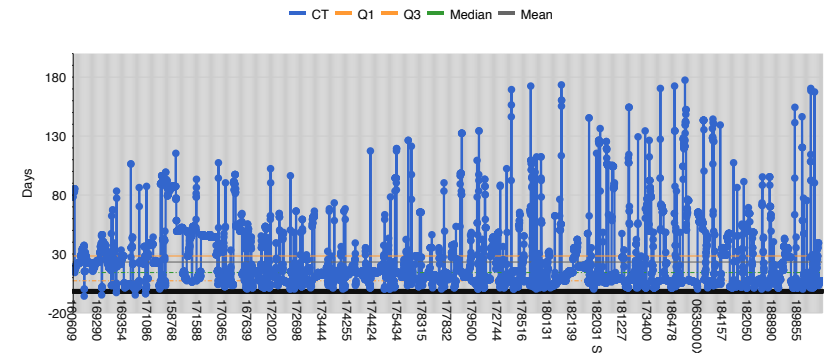
How often does a project team make a poor decision because they cannot see the big picture?

How often do executives make a poor decision because they don't understand an important detail?

Consumption Patterns

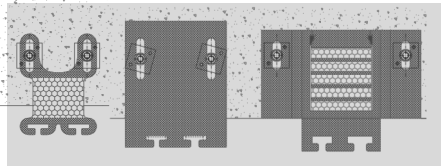
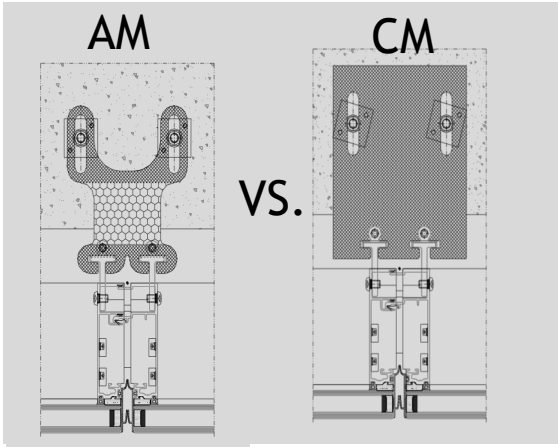
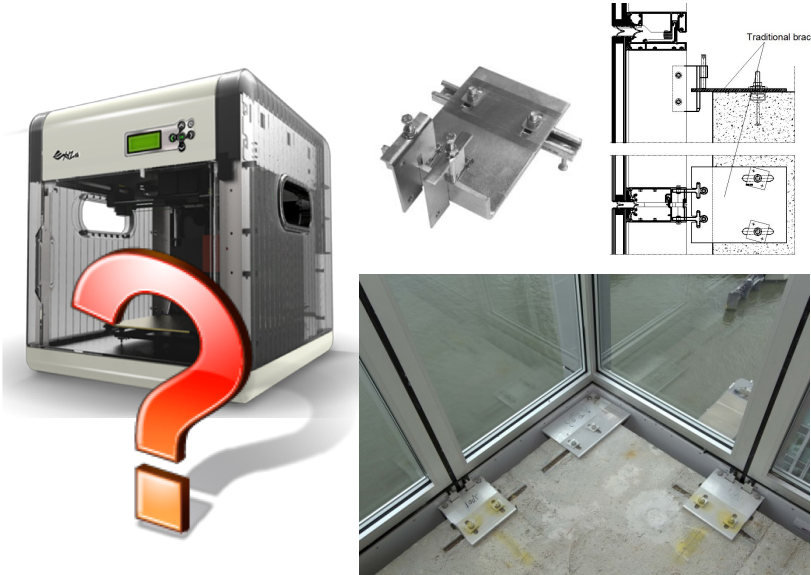


Household Energy Consumption Segmentation Using Hourly Data, J. Kwac, J. Flora and R. Rajagopal, IEEE Trans. Smart Grid, 5:1, pp 420-430, 2014.



The material revolution is not far behind the digital revolution.

Additive Manufacturing is (not yet) cost/schedule-competitive, but environmentally advantageous (work by Nataša Mrazović)

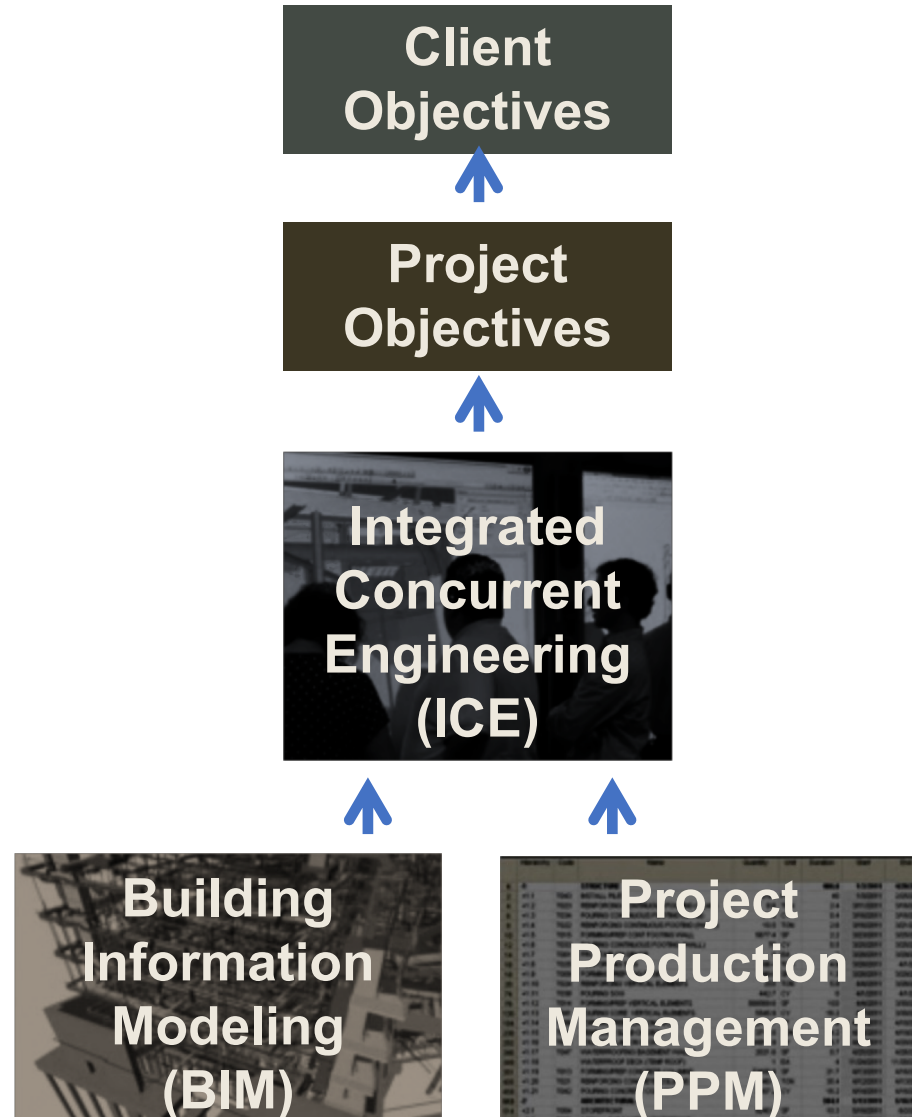


CATEGORY		AM (EBM - DMLS)	CM
A	Technology Applicability	✓	✓
S	Schedule	7x	1x
E	Environmental impact (kg CO2)	1x	7x
C	Costs	10x	1x

2019 resolutions

- Generate 10% of the information from which you build directly from a computer.
- Free up 5% of your staff's time from repetitive tasks.
- Do 2 new “things” because they are (partially) automated.
- Connect the detail and the big picture for 2 issues.
- 3D-print 10 physical objects needed on projects, 2 of them repeatedly.

11-year collaboration between SPS/PPI and CIFE on Virtual Design and Construction (VDC) 1.0



VDC 2.0 → PPM

PPI and CIFE are developing a professional education program on PPM.

- 1-week introductory course
- 6-month implementation with check-ins and support
- 2-day synthesizing event
- Learn PPM concepts and their application
- Understand the role of technology in the context of PPM
- Apply PPM on projects
- Create a community and culture of PPM

